Hiring Committee,

I am an executive EHS/HSQE leader with global, multi-site experience building ISO-aligned safety management systems, elevating regulatory readiness, and aligning safety with operations and business performance. I partner with executives and field leaders to engineer governance, simplify procedures, and create the operating rhythms that make safety practical every day.

Across corporate and consulting roles, I have designed audit frameworks and risk programs that consistently improve outcomes— including ~98% audit compliance, sustained reductions in TRIR/LTI, measurable environmental gains tied to board-level reporting, and clean performance across multiple ISO audits. I use analytics (Power BI/Excel/SQL) and **responsible AI** (text-mining of incident narratives, CAPA triage, early-warning risk models) to give teams back time for judgment, coaching, and care.

I would bring the following strengths to your leadership team:

- Strategy & Systems: ISO-aligned SMS (ISO 45001/14001/9001; ANSI/ASSP Z10), policy/SOP ownership, and management review.
- Operational Excellence: Multi-site audit & assurance, PSM oversight, contractor & fleet safety, emergency preparedness and continuity.
- **Data & Decisions:** KPI governance, leading/lagging indicators, analytics dashboards, and disciplined CAPA that reduces repeat events.
- **People & Culture:** Values-based leadership, worker participation, and clear communication that builds trust and belonging.

Leaders and crews describe my style as transparent, collaborative, and action oriented. I translate complex OSHA/EPA/Cal-OSHA/DOT requirements into concise procedures teams can execute the same day and support adoption with visual management and learning reviews. I welcome a conversation about how this approach can advance your strategy while improving outcomes for people, operations, and the business.

My Sincerest Thanks, Richshalla T. Papillion, D.Eng., MBA, CSP, ARM

RICHSHALLA T. PAPILLION, D.Eng., MBA, CSP, ARM

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PROFESSIONAL SUMMARY

Executive EHS & HSQE leader with global, multi-site experience designing ISO-aligned safety management systems, elevating regulatory readiness, and turning data into decisions. Partner to C-suite and operations in engineering governance, risk reduction, and culture-led performance—balancing people, compliance, and business outcomes. Known for clear strategy, accountable execution, and a people-first leadership style grounded in integrity and belonging.

CORE COMPETENCIES

EHS strategy & governance • ISO 45001/14001/9001 • ANSI/ASSP Z10 • OSHA/EPA/Cal-OSHA/DOT Audit & assurance • CAPA governance • Risk & root-cause analysis • Behavior-based safety (BBS) PSM oversight • Contractor & fleet safety • Emergency preparedness & continuity Safety analytics (Power BI/Excel/SQL) • KPI/leading indicators • Responsible AI enablement Values-based culture building • Executive communication • Cross-functional program leadership

PROFESSIONAL EXPERIENCE

Curated Compliance, LLC — Greater Houston Area

Director, Environment, Health & Safety | Apr 2023 - Present (Consulting Leadership)

Direct EHS strategy and compliance programs across multi-site client portfolios. Lead audit governance and ISO-aligned SMS design; partner with Operations, HR, Legal, and Procurement to standardize procedures, contractor controls, and fleet safety. Use analytics and responsible AI to focus teams on higher-value work while improving speed and consistency.

Selected Results:

- Achieved ~98% audit compliance; reduced recordable injuries ~35–40% through BBS and closed-loop CAPA.
- Launched sustainability initiatives cutting hazardous waste ~25% and energy use ~18% with board-level ESG reporting.
- Built Power BI/Excel/SQL dashboards; improved trend detection and shortened action closure by ~30%.

Braun Intertec, LLC — Greater Houston Area

Associate Director | Jul 2024 - Apr 2025

Led cross-business initiatives and technical service delivery; aligned engineering, quality, and field operations with governance dashboards and standardized handoffs. Drove process improvement using Lean/Six Sigma and KPI management.

Selected Results:

- Efficiency +~25%, client satisfaction +~20%; rework -~18%; >\$1.2M annualized savings.
- KPI visibility +~40% and on-time delivery +~30% via data governance and execution cadences.

DCC Propane, LLC — Lisle, IL

Director, Environment, Health & Safety (Interim) | Nov 2023 – Mar 2024

Owned corporate EHS across 50+ sites in a distributed field-services network. Integrated EHS KPIs into performance management and partnered with regional leadership to strengthen compliance, engagement, and incident prevention.

Selected Results:

- Ensured 100% OSHA/EPA/DOT compliance; TRIR/LTI reduced ~35–40% via metric-driven coaching and CAPA.
- Standardized SOPs and risk controls; environmental violations down ~25% and participation up ~20%.

American Bureau of Shipping — Spring, TX

Global Manager, EHS & HQSE (progressive engineering leadership) | Jun 2010 - Aug 2023

Directed global EHSQ programs across 10+ regions and 200+ offices (5,000+ people). Embedded management systems, analytics, and change controls; partnered with leadership on investigations and people-first culture initiatives.

Selected Results:

- Aligned to ISO 9001/14001/18001/45000 with zero non-conformances across multiple thirdparty audits.
- Implemented BBS programs (Take 5, Life Safety Rules); culture scores up ~35% and incidents down ~35%.
- Institutionalized Management of Change (MoC) and real-time analytics; corrective-action closure improved ~30% across regions.

Schlumberger International — Poza Rica, Mexico

Field Engineer | Dec 2007 - Jul 2009

Executed frac/acid operations and maintained job safety analyses and quality controls across complex well stimulation programs.

Selected Results:

 40+ wells / 250+ stages; standardized checklists and QC; ~5% NPT reduction; zero recordables across 8 campaigns.

Lamar University — Beaumont, TX

Adjunct Professor, Industrial Engineering | Jan 2015 – Present (Part-time)

Design and deliver coursework in statistics, operations research, and HSSE; mentor students and integrate practical analytics into curricula.

Selected Results:

 Mentored 40+ capstone/research students; modernized assignments with analytics and continuous-improvement methods.

EDUCATION

- Ph.D., Industrial Engineering Lamar University, Beaumont, TX
- M.S., Industrial Engineering Lamar University, Beaumont, TX

- M.B.A., Data Analytics Louisiana State University, Shreveport, LA
- B.S., Industrial Engineering Louisiana State University, Baton Rouge, LA

CERTIFICATIONS

- Certified Safety Professional (CSP) BCSP
- Associate in Risk Management (ARM) —
 The Institutes
- Lead Auditor ISO 45001 (Health & Safety); ISO 14001 (Environmental); ISO 9001 (Quality); OHSAS 18001; RABQSA (Internal/External)
- HAZWOPER
- HIPAA for Non-Medical
- SHEP (UT Arlington)
- Incident Investigation (UT Arlington & ABS Consulting)

PUBLICATIONS

- Analysis and Classification of Near-Miss Data in the Maritime Industry (includes text-mining).
- Reporting Practices for Close Call (Near Miss) Reporting Systems B. Craig, R. Papillion, J. Curry, W. Zhu (Lamar University).

PROFESSIONAL AFFILIATIONS

- American Society of Safety Professionals (ASSP); National Safety Council (NSC)
- US TAG to ANSI for ISO 45000 (TC283) development of international OHS standards
- OTC Networking Committee event facilitation; Women Engineer Alliance sponsor

TECHNICAL SKILLS

Power BI • Excel • SQL • Compliance & risk platforms • Incident/RCA toolsets • LMS governance • Documentation & document control • ERP/financial systems • Mac/Windows